

THE CASINO **PARTNERSHIPS**

Groupe Casino







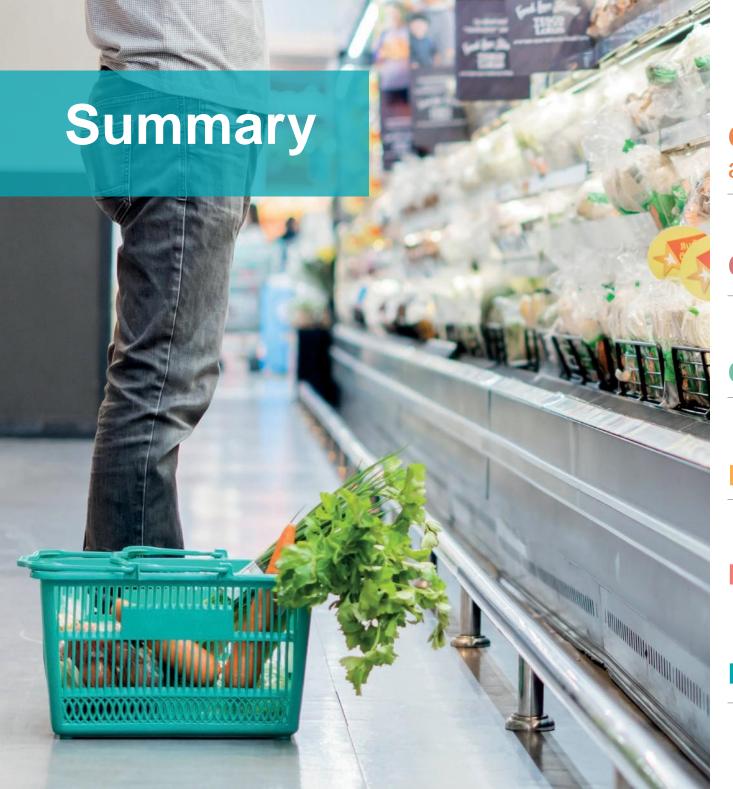




Casino Franprix Monoprix

BAO

Naturalia



Casino Group around the world

4

Concepts

12

Casino Brands

32

Franprix Brands

62

Monoprix Brands

82

Naturalia Brand

102

Casino is one of the **largest food retailers** in the world. It succesfully declines its multi-format, multi-banner and multi-channel model

A HISTORICAL STRENGTH of Casino Group, since 1901.
In France, Casino offers the largest portfolio of Private Labels:



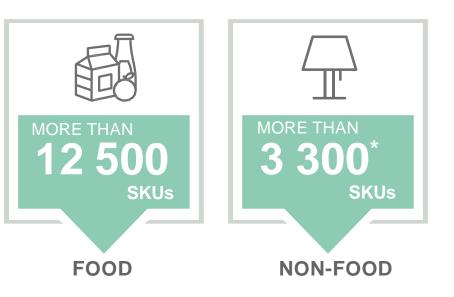
46%

OF CASINO SALES

are made

outside France











Constant innovation in brands and in products



The Casino portfolio is segmented into **20 brands** to better fit Consumers' specific needs



Casino Private Labels are recognised by French consumers as among best in quality**



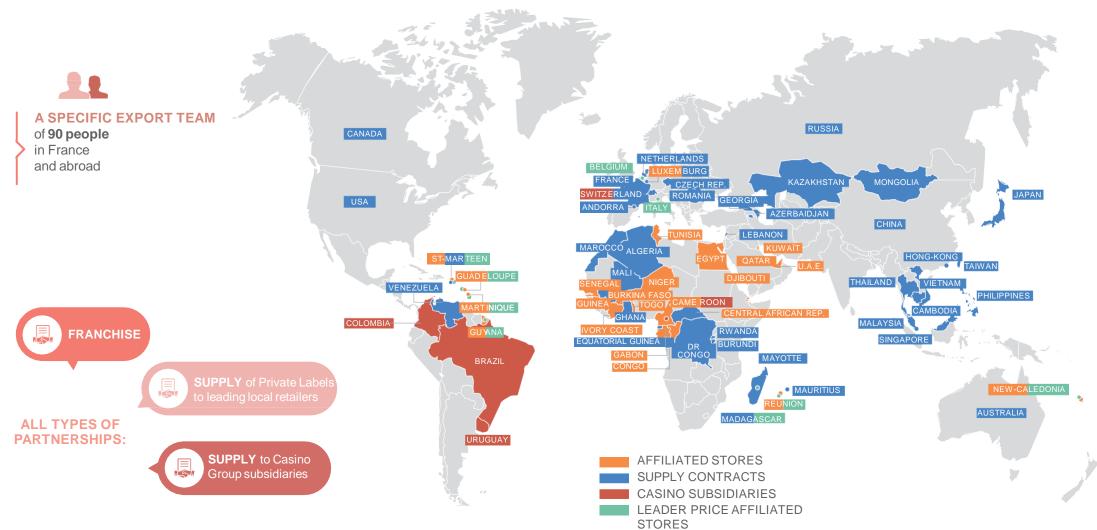
& Strategic Partnerships



84
PARTNERS

63
ERRITORIES

383





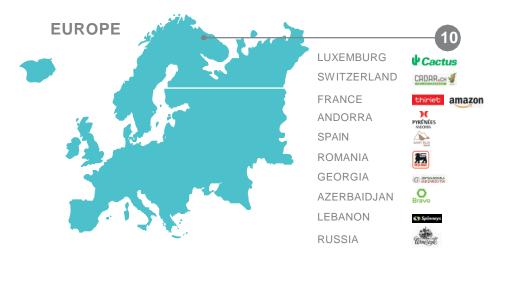
Partners leaders in the world

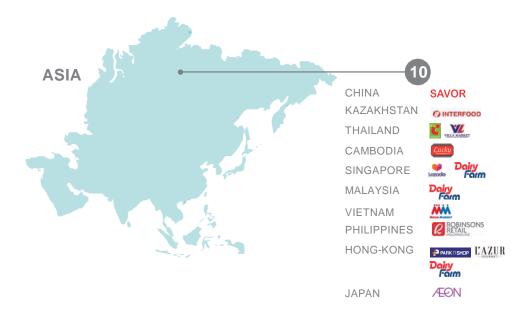
To which we provide Casino Brands















The development of a multi-format model





CASH & CARRY

p. 20



Géant

HYPERMARKET MAINSTREAM

p. 14





SUPERMARKET MIDDLE AND HIGH-END

p. 16





CONVENIENCE MAINSTREAM

p. 18



franprix •

CONVENIENCE URBAN/PREMIUM

p.22



MONOPRIX

SUPERMARKET URBAN/PREMIUM

p. 24



NATURALIA

CONVENIENCE ORGANIC/PREMIUM

p. 26





Hypermarket mainstream

- All under the same roof at competitive prices
- Generous selection of fresh products
- Large selection of non-food products focusing on pleasure
- Number of stores worldwide end of October 2021: **95**
- Sales area: from 3 101 sqm to 14 142 sqm
- Average sales area: **7 500 sqm**
- Total sales area: 693 613 sqm





Supermarket middle and high-end

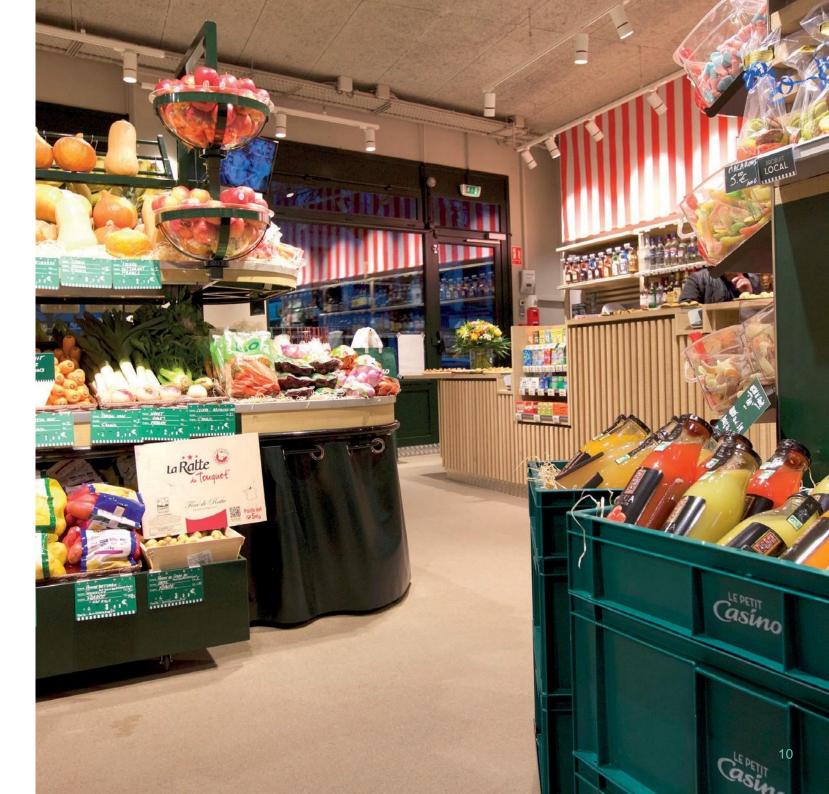
- Covers every needs: from day to day to exceptional
- High-quality of fresh products and a wide range of organic products
- Know-how of its food service professionals
- Number of stores worldwide end of October 2021: 420
- Sales area: from 244 sqm to 5 798 sqm
- Average sales area: 1 685 sqm
- Total sales area: 716 343 sqm





Convenience mainstream

- Convenience banner for urban & rural areas
- Full range of products & neighborhood services: orange juice, fresh baguette, post office point, counter with coffee service, etc...
- Importance of the relation between the customer & the shopkeeper
- Number of stores worldwide end of October 2021: **552**
- Sales area: from 40 sqm to 600 sqm
- Average sales area: 209 sqm
- Total sales area: 101 241 sqm







Cash & Carry

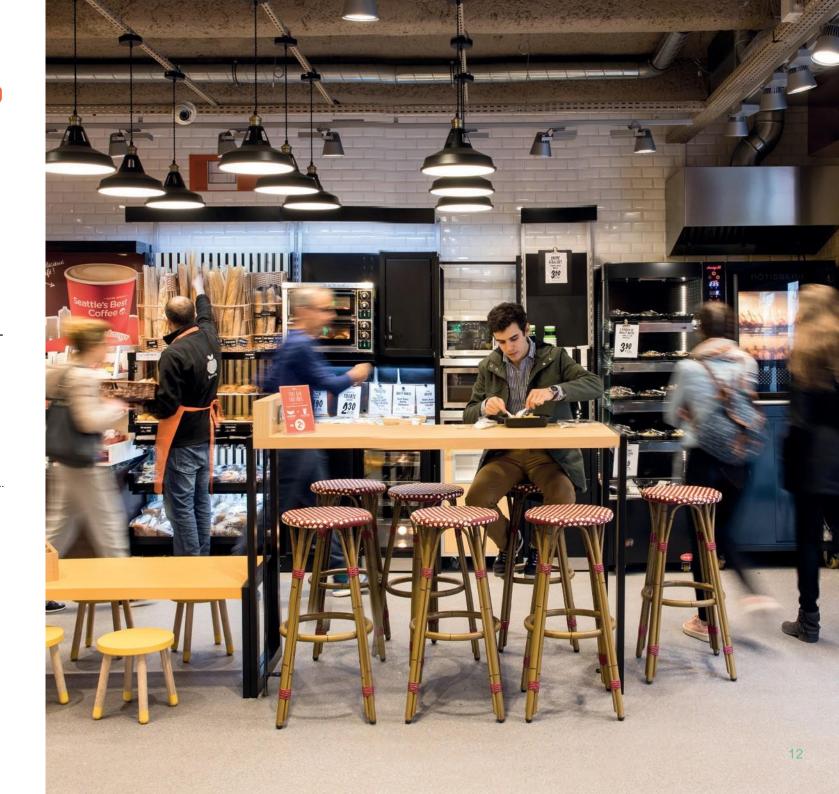
- A Cash & Carry for small retailers, restaurants as well as individuals drawn to wholesale purchases
- Stores offer more than 2,500 products: dry goods, fresh, beverages, packaging, hygiene and cleaning products, 2/3 of which are supplied locally
- Low operating costs, competitive prices
- Number of stores worldwide end of October 2021: 4
- Sales area: from de 270 sqm to 2 000 sqm
- Total sales area: 3 040 sqm



franprix •

Convenience premium/urban

- Convenience banner for urban areas
- Full range of products dedicated to city dwellers
- Neighborhood services: umbrella or shopping bags lending
- Number of stores worldwide end of October 2021: 790
- Sales area: from 46 sqm to 2 130 sqm
- Average sales area: 384 sqm
- Total sales area: 304 827 sqm



MONOPRIX

Supermarket premium/urban

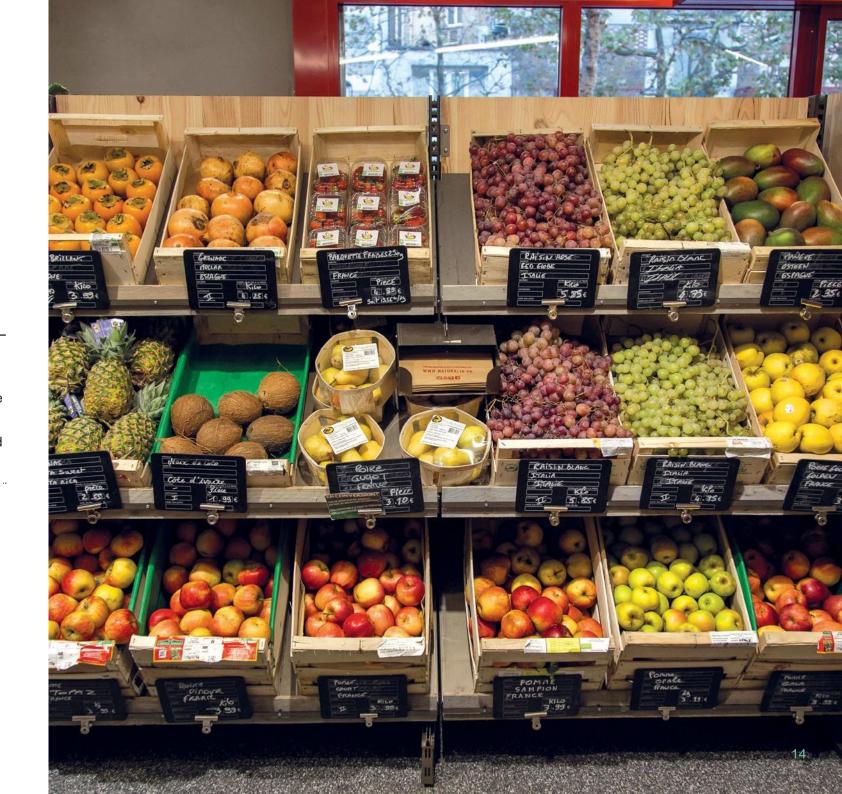
- The "Grand magasin" spirit
- Different experiences with its unique assortments & private label food, beauty, fashion and houseware products
- Portfolio of services dedicated to city dwellers
- Number of stores worldwide end of October 2021: 577
- Sales area: from 394 sqm to 5 154 sqm
- Average sales area: 1 783 sqm
- Total sales area: 692 137sqm



NATURALIA

Convenience premium/organic

- The organic specialist since 1973
- More than 10,000 products to combine organic and pleasure
- Fresh products, natural cosmetics and dietary supplements
- Number of stores worldwide end of October 2021: 254
- Sales area: from 70 sqm to 883 sqm
- Average sales area: 248 sqm
- Total sales area: 64 373 sqm





French Private Labels

A wide and well segmented range













PREMIUM































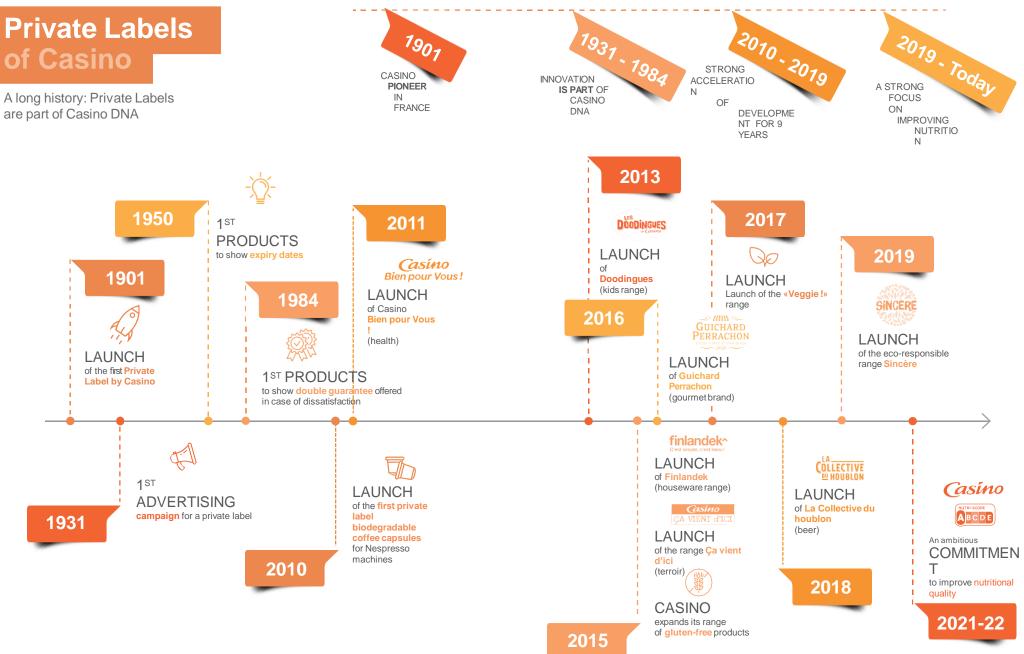






of Casino

A long history: Private Labels







With a view to innovation and constant evolution, especially in line with trends, Casino brands are continuously evolving

commitments

of Casino brand

With casino products since 1901 and every day, the Celebration of Taste! The recipes are elaborated with care and the ingredients are strictly selected for their taste qualities. Through its commitments, the Casino brand is also a leader in many areas





- Animal welfare
- Organic for everyone and for all tastes
- Frozen vegetables without pesticide residues
- Sectors without antibiotic treatments

organic products
in the heart
of our strategy







A strong ambition: be the leader in France with €1.5bn turnover in 2021 (vs. 1.1 in 2019)

Many products under development





Our main generalist food brand

Historic brand, largest range

- Launched in 1901
- Food: around 3 250 SKUs
- Non-food: more than 570 SKUs

Quality, innovation & positioning

- Quality
- Continuous upgrade of recipes
- Quality control policy & consumer testing / benchmarking (sensory analysis, performance assessments)
- Innovation
- More than 100 new products each year
- Exclusive ranges adapted to clients' needs
- Commitments
- Continuous upgrade of nutritional profiles
- Packaging's reduction













DAILY











SAINT-ÉMILIC GRAND CRU



CLUB DES SOMMELIERS GRANDES RÉSERVES

The #1 wine brand in France

Casino's quality label for wines

- Launched in 1988, a wide range covering all grape varieties and all regions
- More than 230 SKUs including an organic range

A referent brand to help consumers making the right choice

- A stringent quality policy
- Supervised by an internal expert team
- With regular tasting and intensive controls
- Close partnerships with local wine producers





Casino Délices

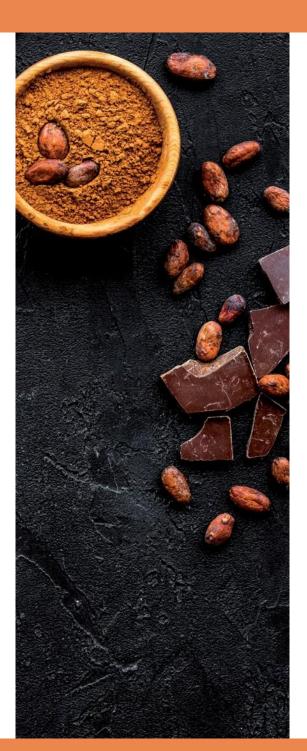
Our premium food brand

Casino Premium range

- Launched in 2008
- More than 160 SKUs
- Strong differentiation: more elaborated / premium pack
- A range of products developed in partnership with recognized craftsmen in their profession, notably Florent Boivin « Meilleur Ouvrier de France 2011 » and sponsor of the brand

Specific product selection

- With premium ingredients / unusual ones
- Innovative recipes





PLEASURE















Our specialist brand for organic products

Reference brand for organic in France

- Launched in 1999 and relifting in 2019
- More than 600 SKUs
- High quality, healthy & natural

Strong organic & health commitments

- Composition Eg: 100% palm oil free, 100% fructose free
- Origin
 Only French origin for meat and dairy











Our brand specialized in

world cuisine

A discovery of the world tastes:

- · Launched in 2000
- More than 110 SKUs
- Almost 15 worldwide destinations

A gastronomic change of scene:

- Exotic, authentic and original recipes
- An escape from the first bite
- A way out of the culinary routine





ESCAPE









Our specialist brand for Regional & Local French Origin

A booming range

• More than 130 SKUs

Aspirational range: close to our roots

- Strong interest for regional products
- Origin is a key driver of quality perception

Differentiating approach

- Modern tone vs old-fashioned approach used for marketing of traditional products
- Precise location indicated on a map
- Postcard of region and handicraft













Our specialist brand

for kids between 4-10 years old

Main need:

• Taste & fun (kids)

Range:

- Food : Around 130 SKUs
- Grocery
- Dairy
- Frozen
- Personal care
- And also a range of stationery products















Our specialist brand for babies & toddlers

Main need:

• Security & nutrition for parents

Range

- Around 100 SKUs
- Baby food: a 100% organic offer
- Baby care













Our

value brand

Our entry-level brand

- Launched in 2011
- More than 300 Food SKUs and about 30 non-food SKUs

Casino offers the Tous les jours range "made in Tunisia"

A response to the needs and expectations of our partners by adapting to local markets:

- A complement to the existing range
- Ranges adapted to local markets
- Competitive prices in line with the Premier Prix positioning
- Direct flow order management
- Logistics as close as possible to the factories (FOB Tunis)

More than 200 references







ESSENTIAL



















Our beauty brand

Launched in 1995

A major beauty brand:

- More than 200 SKUs 130 of which are accessories (hair, manicure, ...)
- An attractive price
- A dynamic and fresh brand

A daily beauty and well-being moment:

- A beauty range that awakens the senses and enhences everyone's beauty
- A care range made of soft and smooth products









NATURAL







Our homeware brand

A new international brand, young and dynamic

Products

- More than 1 200 SKUs
- Functional and useful everyday
- Modern and in line with current trends

Packaging

- Simple, pure lines
- Impactful layout
- Convenience, ergonomics

Clear segmentation using color codes

✓ for bedroom universe

for bathroom universe

for kitchen universe

for tableware universe

for furnishing and decoration universe









New ecoresponsible and committed brand

SINCÈRE advocates a positive ecoresponsible and forward-looking approach!

The first transversal brand dedicated to eco-responsibility for home and textile categories

- Eco-responsible organic, natural or recycled materials
- Established and recognised labels to reassure and guarantee products
- Reduced and more environmentally friendly packaging

More than 350 SKus Launch: September 2019





RESPONSIBLE











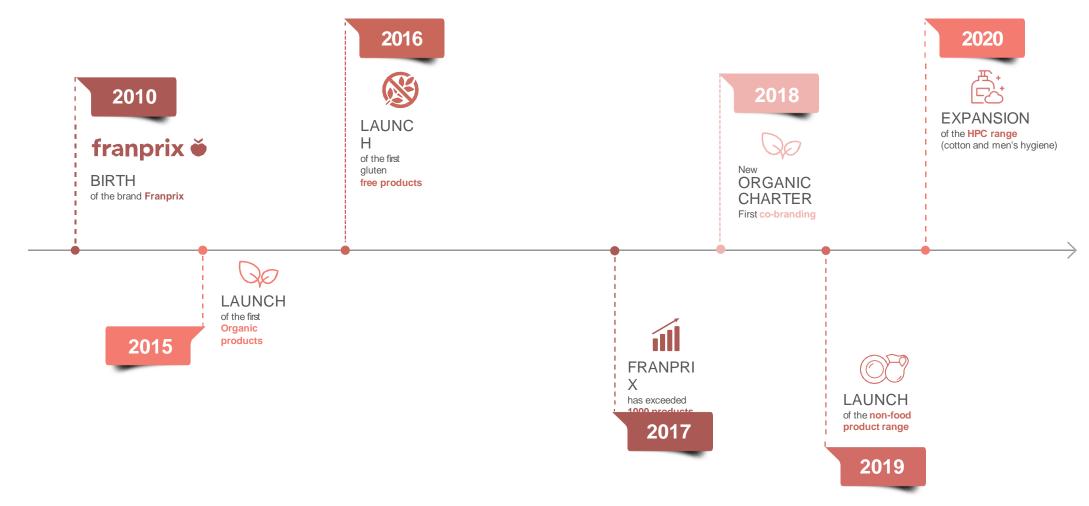


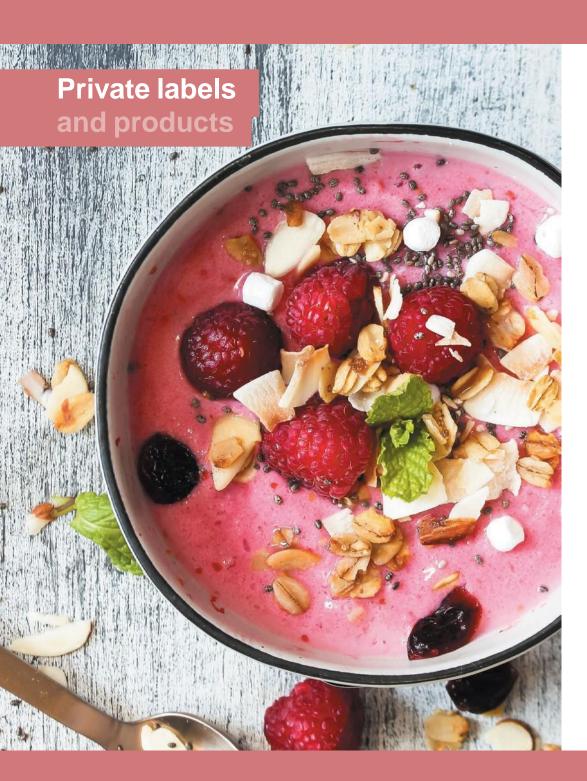


Private Labels at Franprix

60 years that Franprix shines in the heart of French cities







Initially focused on fine grocery products, the brand quickly extended to everyday products



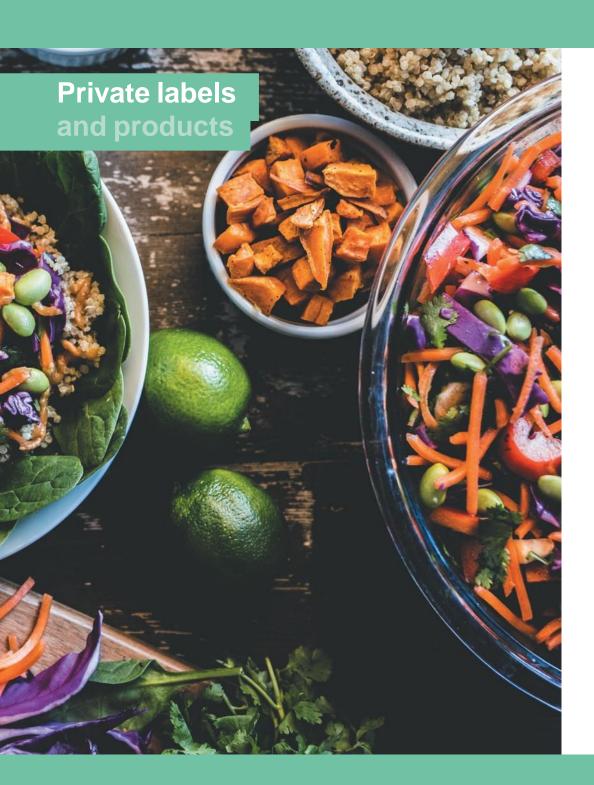
INCLUDING 300 ORGANIC SKUS



REDUCE waste 6 pillars

REVITALIZE the start-up's ecosystem to animal welfare

RETHINK the packaging



Vision

- Promoting healthy eating, varied and simple, for all
- Healthy, simple and natural products that deserve consumers' confidence
- Strong commitments on the **quality of our recipes** and our impact on the Earth

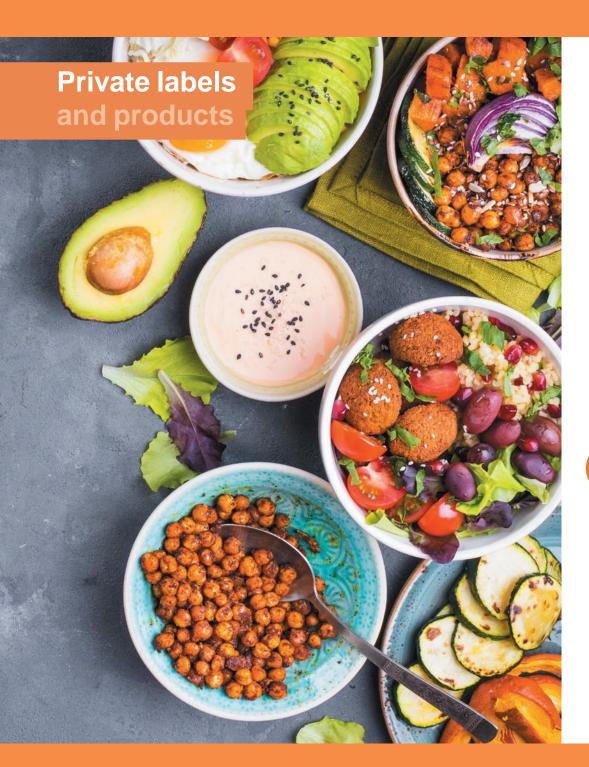
mission

Act every day to promote **respectful eating current and future health** of consumers, as well as of **the Earth**, through a co-construction of our offer with our manufacturers, councils and consumer partners

Examples of products that reflect our promise:







promise of the recipes

- Short INGREDIENT LISTS to get as close as home-made recipes. 100% of our products are already free of the substances (palm oil, azo dyes, GMOs, GMO syrup, etc...fructose, glucose, hydrogenated fats)
- NUTRITIONAL PROFILE supervised by nutritionists and the deployment of the Nutri-score in progress
- ORIGIN: Promoting the made in France and the local from that it exists and that it is relevant

- ANIMAL WELFARE: in our shelves
- Implementation of the "animal welfare" grade to come
- · Switch to cage-free eggs in all our recipes
- Eco-certified hygiene and home care ranges
- Hygiene and wellness products contain more than 95% ingredients of natural origin
- A babycare products range
 "Cosmebio" certified





FRANPRIX
received 3 trophies in his
animal welfare work





ORIGIN



ANCHORING IN THE TERRITORY



ANIMAL WELFARE

Selectivity of our supplier partners by increasing:

- Share of French VSE/SMEs
- Number of partners engaged in environmental policy and society concerns



THE SMALL

streams that make the great rivers

Between 2017 and 2020, we have:

- Achieved 20% organic offer on the Franprix brand
- Removed 22 controversial substances from 100% of our range such as: palm oil, azo dyes, flavour enhancers, intense sweeteners, nanoparticles, GMOs, ionised ingredients, fructose glucose syrup, hydrogenated fats.
- Built new partnerships with small manufacturers, unique to Franprix: beautiful stories for beautiful French-style products!
 Example: Cant'Avey'Lot, Poulehouse, JC Chassaigne



Franprix & poulehouse ® organic chocolate fondant awarded in the Selection of organic consumers 2020 Made with poulehouse ® eggs, "that don't kill the hen".







Franprix is betting on a more dynamic charter (400 products redesigned to date)





Colourful pictos to highlight the "plus" products









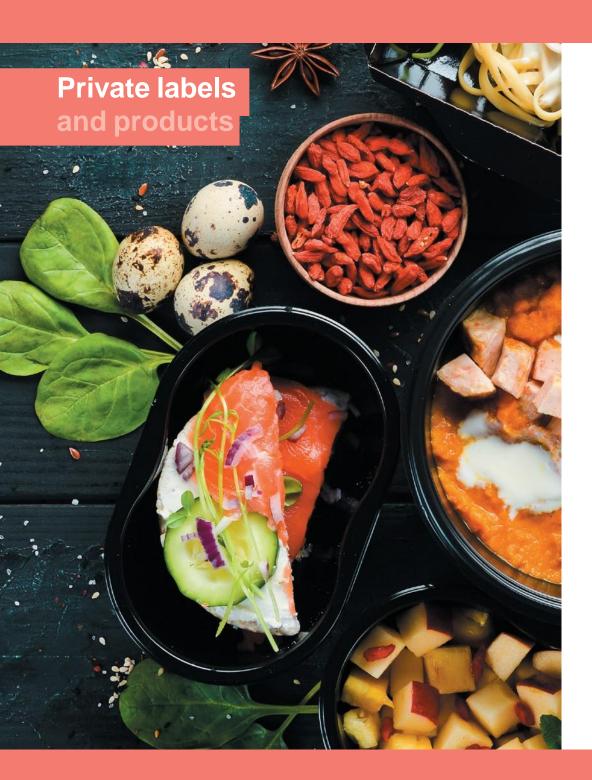


...towards a franprix **Charter**

- Asserts his role as selector
- Be quickly identified on the shelf
- Be recognized by consumers as a guarantee of quality and trust





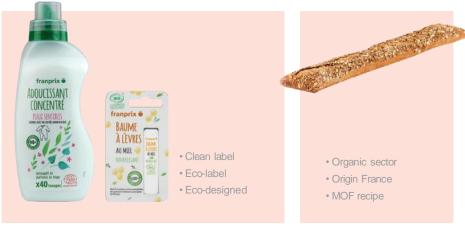


marker products that reflect our promises



- · Clean label
- Recycled packaging
- Made in France

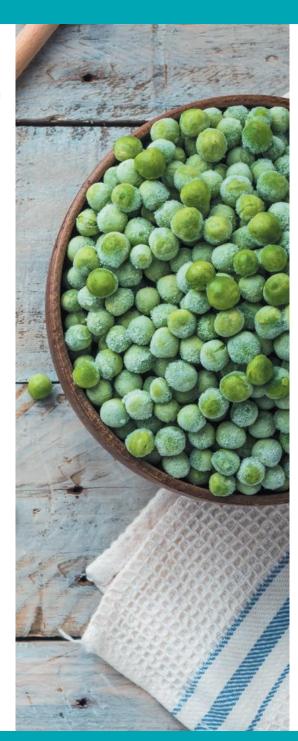




franprix 🍎

Examples of innovations

Innovations in all departments: from frozen food to groceries and fresh products









NEW





franprix 🍎

Our organic range

Development of our organic range in many **categories products**

Products

- Dried vegetables
- Chocolate bars
- Breakfast
- Healthy aperitives
- Dairy products
- Seeds
- Snacking











BALANCE











franprix •

Examples of HPC innovations

Concerning beauty, hygiene and home











ECOLOGY













Private labels at Monoprix

A pioneer in this field since 1947, Monoprix now offers a range of private labels that meet all expectations and have quality as their common basis

1950

LAUNCH

of the self service

1932



CREATION

of the banner Monoprix and opening of the first store in Rouen

FIRST private 1947 labels

1990



1ST

GENERALIST

retailer to offer eco-labelled cleaning products under its private label. Today become "Monoprix JE SUIS **VERT**", Monoprix offers a range of

eco-responsible products, from the composition of the products to their packaging

LAUNCH

1986

of Monoprix

Gourmet

MAKE

beauty & goodness

2018

Béhé

LAUNCH of the Monoprix BEBE range

1998



into the fair trade and is the first distributor to propose in its shelves a coffee guaranteed Max Havelaar

BiO

LAUNCH

of the range Monoprix Bio

It ensures that agriculture respects the environment and animal welfare

1994



BIRTH of the folding and reusable bag

2004



LAUNCH of the **Monoprix Origines** range

2019

MONOPRIX

Our food range

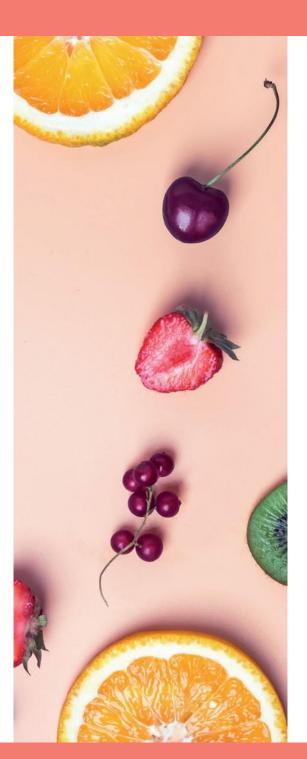
Monoprix, the sense of beauty and goodness

Monoprix finds solutions to eat better and live better on a daily basis, reconciling urbanites, their tastes, their uses and their aspirations.

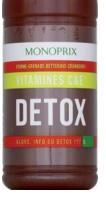
The Monoprix brand offers a wide assortment of products that covers all units food requirements, maintenance and beauty hygiene

Its mission

More than 2 000 references to surprise urbanites every day, nourishing their daily lives with pleasures and discoveries









INNOVATIVE











Our gastronomic brand

Premium product range between gourmet and gastronomy

A selection of gourmet and original recipes. High quality recipes; selected and valued origins; products sublimated by a refined pack

Its mission

With more than 1 000 references, Monoprix Gourmet makes gastronomy accessible to everyone on a daily basis









GOURMET













Our organic food brands

The BIO pleasure in all transparency AB-certified quality products accessible to all. A wide range to cover a maximum of needs. A new graphic charter for more transparency and naturalness.

Discover also our brand BIO ORIGINES An eco-responsible label, which offers a range of products from partners committed to CSR, with eco-designed, recyclable and waste-free packaging

Their mission

Nearly 550 references to democratize organic pleasure and more than 50 references to help people discover the new organic selection as close as possible to the producers and their products











NATURAL











La beaute' La beaute' BIO

Our beauty offer

La beauté includes 60 essential face and body care products. The label offers simple and accessible products without controversial ingredients: Shea butter, coconut oil or Aloe Vera 95

Its mission

Monoprix has created La Beauté du Visage, La Beauté du corps and La Beauté Bio. These new ranges are adapted to the daily life of an urban clientele, being at the same time expert, selective, elegant and committed!











BEAUTY









MONOPRIX



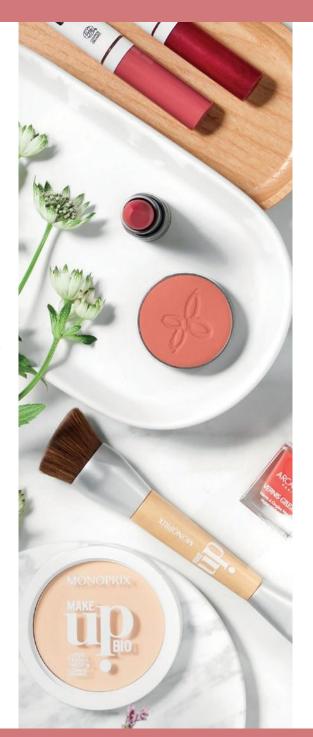
Our Make-Up offer

Monoprix Bio is the first organic makeup brand. This new range completes the 200 products manufactured in France by the Monop Make up brand: more than 48 COSMOS ORGANIC certified products with 98% minimum of natural ingredients

For whom?

For all women who are looking for a **more** responsible way of life, concerned about their well-being and their environment.

Each product of the range has been carefully developed to respect the codes of organic cosmetics





RESPONSIBLE



JESUIS VERT

Our cleaning products range

Monoprix Je suis Vert is the first private label brand to be Ecocert certified, but also the first to commit to animal welfare by joining the Leaping Bunny label, which guarantees that animal tests will not be carried out

The Monoprix Je suis Vert range protects the environment and the well-being of users and their families. This is achieved through eco-designed packs made up of at least 97% of natural ingredients, naturally scented and without colouring agents

Objective

To offer a wide range of essentials for each room of the house in order to meet all the consumers' needs and new uses









GREEN









MONOPRIX Bébé

Our brand dedicated to baby

Monoprix Bébé offers safe products to protect baby and reassure mum and dad. A modern and demanding range of care that **meets all of baby's needs**

Its mission

Gentle care... in cuddly packs! More than 50 references of care products and diapers tested under dermatological control and without controversial ingredients. An organic baby offer for a better respect of the environment.











SOFTNESS











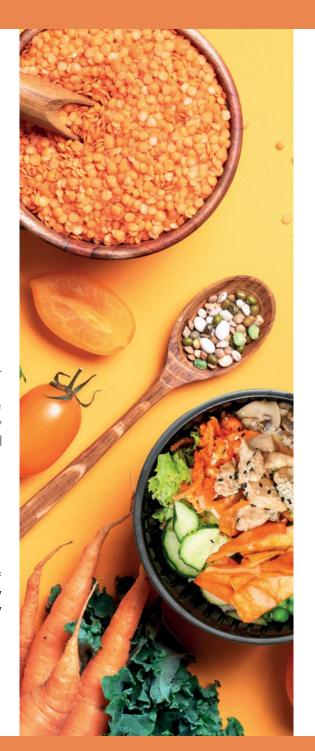


Our Food to Go brand

The Snacking Monoprix is the topofthe-range snacking combining the good, the beautiful and the freshness. The recipes are regularly renewed and labeled "fresh quality" and "hand prepared"

Its mission

More than **200 references** including 100 new products per year. A selection of vegetarian and organic recipes with quality ingredients and packaging made primarily of recycled plastic or vegetable origin







FRESHNESS







MONOPRIX

Our fashion offer

Monoprix is a key player in urban and trendy fashion. Thus, the « Monoprix style », casual, chic and urban has major assets to satisfy its customers.

For nearly 20 years, Monoprix has been inviting designers, guided by a strong desire: to democratize fashion and trends and make beauty accessible to all

Own brands

- MONOPRIX Women
- MONOPRIX Men
- MONOPRIX Fit
- Bout'Chou: up to 36 months
- MONOPRIX Kids: from 3 to 14 years old
- MONOPRIX Teens: range dedicated to teenagers





CITY-DWELLER





MONOPRIX

Our home offer

Continuing its ambition to offer « everything under one roof », Monoprix continues its commitment to bold and accessible design

The Monoprix house offer is oriented towards a « lifestyle » approach

The collections are regularly renewed in store and punctuated by Monoprix' capsule collaborations with designers

Own brands:

The Maison collections reinvent everyday objects





AUDACIOUS



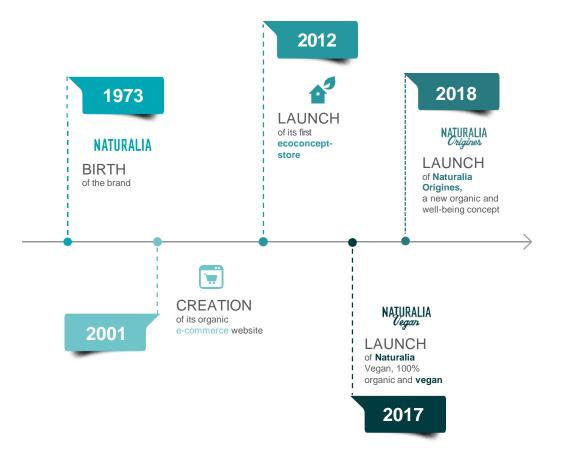


NATURALIA

Naturalia's own concepts

free to be nature

Specialist in organic products since 1973, Naturalia offers today several specific concepts in order to promote a happy consumption based on the freedom of each person to live organic in his or her own way











NATURALIA

Our food offer

Naturalia pursues the objective of the "consume better". Specializing in products from organic farming, Naturalia offers products that combine organic and pleasure

Our products:

Naturalia offers more than 10 000 products, including fresh produce, organic groceries, natural cosmetics, food supplements, etc.









NATURALIA

Our 100% vegan offer

Naturalia offers a diversified **organic vegetarian**, **vegan offer**. An expertise that the brand is developing and asserting through this dedicated concept

Our products:

- More than 2 500 100% organic and plantbased everyday products on offer
- Naturalia Vegan offers a quality selection, respectful of the environment and vegan culture, guaranteeing all the benefits of organic farming



NATURALIA Crigines

Our alternative medicine offer

Naturalia reaffirms its original expertise by creating a vegetalized case which welcomes its know-how dedicated to alternative medicines

Our products:

- More than 1 600 products highlighted: food supplements, herbal medicine, aromatherapy, superfood, ayurveda, etc.
- At Naturalia Origines you will find everything you need, with the advice of naturopaths and dieticians





















Our expertise in affiliation

DAILY OPERATIONAL SUPPORT FOR OUR PARTNERS



360°

UNIQUE EXPERTISE IN PRODUCT DEVELOP-**MENT**

- Vertical integration of various activities of the sector
- Large portfolio of unique and consistent private labels
- Expertise on organic products

MARKET ENTRY STRATEGY



LOGISTICS





- Identification of Best Practice
- Market potential studies
- Adaptation of concepts to local requirements
- Equipment recommendations



- Recommendation of Product Assortment in line with the market
- Store layout



- An expert and dedicated team
- All incoterms
- All feeds
- Adapted to the needs of the partners



HUMAN **RESOURCES**

BUSINESS ACTION PLAN

COMMUNICATION





- Sharing of HR processes
- On-site training
- Proposal of specific missions by our business experts



- Definition of available promotions
- Action plan for specific offers (including local offers)



- Brochures / promotional kits
- "Brands" corner
- In-store communication (POS etc.)

SUPPLY CHAIN



- All Casino Group private labels
- Web portal dedicated to orders
- Wide range of ND
- Selection of special offers for private labels and major brands
- · Access to our centralised purchasing (Global Sourcing)
- Group purchase when possible

Our know-how Marketing Offer & Concepts



The offer is designed to each geographical area in order to provide you with an effective range that meets your needs, based on internal data and expertise



Your assortment will be revised several times a year to follow the changes and include the new products

Access to Casino assortment a nd central purchasing /BPD portal:

www.casinointernationalpartnerships.com



PROCESS for new opportunities identification









A team at your SERVICE



Support during the elaboration of your annual commercial plan



Activities and promotional kits: POS advertising in the store

CORNERS



Creation of specific universe through dedicated corners

UPPORTS



Lead and support in creating your means of communication: catalogs, leaflets, website...

WEBSITE



Support to implement **dedicated website**

- Personalised press advertising
- Posters & Posters
- Promotional inserts

Dedicated brand gondola

- Kakemonos
- Labels
- Stops shelves
- Frontons
- Signage



MORE VISIBILITY

Our know-how

Market studies & Concepts

We can conduct market studies to support the development of your retail projects through:

Territorial assessment (urban development projects, transport...)

Estimation of the food market potential based on local consumption specificities

Analysis of population profiles (sociodemographic data, purchasing habits, income...)

Examination
of the country's economic
situation (economic and
financial indicators, ease of
doing business,
country risk...)



Review of the competition and main commercial projects around potential retail sites

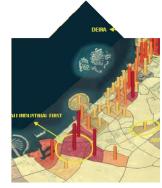
Stores network qualitative analysis within the context of a takeover

Thanks to our database & geomarketing tools, we will advise you with the most suitable Casino brand according to the project environment and local particularities

In connection with your development projects, we will help you to determine catchment areas of your projects, your target clientele, the competitive pressure

Our expertise and support will allow you to get a better understanding of your retail environment and will emphasize the success of our partnership







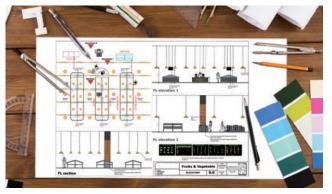
Our teams bring their know-how and support your projects on technical aspects of store layout before, during and after achievement:

Appropriate solutions for all sales area, by offering **custom-made solutions** to our partners

Our team can support partners on technical matters but also for their requests for proposal (small and large equipments) that lead the successful completion of the store in accordance with the concepts



Sample Layout for the Store Strategic Plan



A COMPLETE SUPPORT:



Proposal of layout plans, **SALES AREA**, storehouses, cloackroom...



EQUIPMENT ADVICES with suppliers



Drawing of future STORE FRONTAGE



2D INTERNAL DECORATIVE simulation



FOLLOW-UP throughout the projects: from store layout to achievement

Our Website

As a major development lever for the Casino Group worldwide, the International Partnerships contribute to the Group's growth and branding strategy in new markets.

This is why we have put at your disposal a **website** with many possibilities:



Follow the **NEWS**



FOCUS on the Casino Group



Know the different
BANNERS
and BRANDS
we offer



the different SERVICES (quality, marketing, logistics & concept)

Learn about



Access your
PERSONALIZED
SPACE: « My Space »
(Job sheets, HR
documentations,
information notes...)





CSR commitments

The Casino group's Social, Societal and Environmental Responsibility policy aims to offer responsible consumption patterns, and to improve the sustainability of its business model by supporting the trust placed by the main stakeholders with whom it maintains a constant dialogue

WITHINTHE
BUSINESS UNIT,
WE RELAY THIS
COMMITMENT
THROUGH
4 AREAS OF WORK

1 | ECOLOGY

The reduction of CO2 emissions related to our export activities



SPONSORSHIP PROJECT, ENGAGED IN REFORESTATION CAMPAIGNS ... A MISSION OF PUBLIC INTEREST



PROMOTION
OF THE CASINO
BIO RANGES AND
POPULARIZATION
OF NUTRISCORE

2 | WORKING CONDITIONS

The improvement of working conditions

at our suppliers and franchise partners

3 | CONSUMPTION

The promotion of « consume & eat better »

4 I TO ACT

The development of international virtuous actions



SUPPORT AND MUTUAL AID PROJECTS FOR UNDERPRIVILEGED AND DISASTER-STRICKEN POPULATIONS

Our know-how

Logistics & Supply chain

THE EXPORT TEAM ASSISTS THE CLIENTS WITH ITS UNIQUE **KNOW-HOW IN LOGISTIC**

UNIQUE know-how at the international level





Product registration expertise across many different types of regulations



100% adapted according to country requirements and specific customer needs

Full systematic control of all orders pre-shipment:

- quality controls
- batch number
- expiration date
- quantity controls

STICKERING



Specific palletization designed for export

- Loading on 100x120 pallets NIMP15
- Corners to strengthen the pallet

Temperature monitoring in containers

Shipments provided by our freight forwarders partners with integrated systems adapted to the different flows











Preparation of all export documents by our teams

- Commercial invoice
- Packing list
- Bill of loading
- Certificate of Origin
- Health Certificate



Our Team at your service



An export team of fifty people dedicated to your bussiness, and by your side to adress your needs with expertise and reactivity.

